“There are RISKS and costs to a program of action, but they are far less than the long-term risks and costs of comfortable inaction.”

John F. Kennedy (1917-1963)

Key themes to be addressed include:
- Investment, Credit & Political Risk
- Taxation & Corporate Structuring
- Market & Disruptive Technology Risks
- Operational Expenditure & Energy Cost Management
- Outlook for EMEA Mature & Developing Markets

+ Pre-Forum Summit: Regional Private Equity, Infrastructure & Real Estate Investing
+ Pre-Forum Summit: Opportunities & Options for Citizenship Through Investment

Within close regional proximity, Europe, and expanding markets in the Middle East and Africa have excellent prospects for forging powerful economic synergies. However, huge uncertainties dominate the global economy: a new and unpredictable US administration, British exit from the European Union, Turkish Political developments, conflict in the Middle East and rising tensions in the far East. Strategic investors and effective managers of EMEA based organisations must be fully aware of the complex array of risks that are now appearing on the horizon. The EMEA Forum focuses on utilising the correct financial, regulatory, operational and political risk protocols while engaging in compliant activities to harness the digital economy and prevailing winds of capital investment.

www.EMEAForum.com | For attendance or sponsorship enquiries call: +357 99810833 or email: Info@EMEAForum.com
Preparing for the Imminent Economic Risks and Market Developments Affecting EMEA Regions

The EMEA Economic Forum is a cross-industry event for C-Level executives from primary, secondary & tertiary sector companies, investment funds, governmental, multi-national and national organisations with global or EMEA regional scopes of responsibility or interests including:

- Global & EMEA Regional Heads of Operations
- Chairmen, CEOs & Presidents
- Chief Financial Officers & Treasurers
- Chief Risk Officers
- Private & Institutional Investors
- Members of the Management Board
- Divisional Heads of Regional Operations
- Heads of Business Development
- Chief Economists / Analysts
- Heads of Multi-National Sales & Marketing
- EMEA Ministry Officials & Representatives

Monday 2nd October | Private Equity, Real Estate and Infrastructure Investment & Citizenship Summits

13:30 – 17:00 | Private Equity, Infrastructure & Real Estate Investment & Citizenship Summits (optional)
19:00 | EMEA Economic Forum Official Welcome Dinner

Tuesday the 3rd & Wednesday the 4th October | EMEA Economic Forum - 2-Day Main Conference

3rd & 4th of October | Main Conference Sessions - Topics & Themes Addressed:

- Managing the financial, operational, regulatory and political risks currently inherent within EMEA and global markets.
- How developments in the global and regional political economy will affect the EMEA’s region’s countries, corporations and investors.
- Capital and trade flow trends between EMEA regions and from the global economy.
- The prospects of EMEA regional development by analysing the growth drivers and economic fundamentals for future growth within key growth countries/territories.
- Risk assessment outlook into 2018-2020 considering continuing political and EU/Eurozone instability, security risks and conflicts in the EMEA region.
- Best practices and risk mitigation when engaging in inter-regional trade & business activities.
- Priming business to capture capital flows between developed and emerging EMEA markets.
- Adapting operations and corporate-business strategy to an era of suppressed demand, increased competition lower energy and material costs.
- Investing capital in an era of changing economic fundamentals.
- How to enhance business and finance processes to boost ROI.
- New challenges to corporate, capital & operational risk management.
- Region-specific updates on prevailing and future economic conditions in the SEE, CEE, N.W. Europe, key African territories, and the Middle East.
- How to engage emerging African markets.
- New taxation trends, standards, regulatory changes & compliance.
- Improving forecasting methodology to account for volatile economic conditions.

The forum timetable allows delegates to conveniently arrive to Malta on Monday the 2nd and depart on Wednesday the 3rd of October

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## Detailed Agenda (Main Conference Day 1) **Tuesday 3rd October** | **Strategic Overview & Analysis**

<table>
<thead>
<tr>
<th>Time</th>
<th>Session</th>
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<tbody>
<tr>
<td>08:15</td>
<td>Networking Exhibition &amp; Registration Opening</td>
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<tr>
<td>09:00</td>
<td>Welcome Address by Prof. Dr. Edward Scicluna, Finance Minister of Malta* &amp; Chairman’s Opening Address</td>
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<tr>
<td>09:15</td>
<td>**Future of the EU and Euro-Zone</td>
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|       | • Given the multiple challenges facing the EU and Eurozone is it possible for Europe to strive to be a centre for economic and social prosperity?  
|       | • EU Economic prospects given the Chinese slow-down  
|       | • Economic and social impact of major refugee movement within European boarders  
|       | • What’s next for Greece and the Euro? Making sense of recent developments and assessing future challenges  
|       | • The long-term effects of austerity  
|       | • Euro-zone future prospects – is survival possible without further political union?  
|       | • Future developments regarding Greece and other susceptible economies within the EU  
|       | Colin Ellis, Chief Credit Officer EMEA, Moody’s Investor Service EMEA  
|       | **The Future Centres of Economic Growth Within the EMEA Region** |
|       | • The truth about China’s growth story  
|       | • What commodity markets really tell us about global growth  
|       | • Is there any safety in the waters of the north Atlantic; either the US or Europe?  
|       | Speaker: Savvas Savouri, Chief Economist, Toscafund Asset Management LLP  
| 09:45 | **Gulf & Middle East Economic Prospects and Future | GCC: Opportunity in Risk Premier** |
|       | • Why the GCC financial markets are the new emerging markets  
|       | • De-correlation with oil prices and exceptional fixed income performance  
|       | • World-class Macroeconomic metrics  
|       | Speaker: Ryan Lemand, Head of Managed Solutions & Development, Asset Management, ADS Securities  
| 10:00 | **Financial Turmoil, Regional Conflicts & Panama Papers | New Political and Financial Risks for Key EMEA Regional Operators and Financial Services Hubs** |
|       | • Current and future impact of New US Policies and Brexit on key financial centres  
|       | • Mature EU market prospects for traditional and emerging sectors  
|       | • Middle East Prospects  
|       | • High risk high returns? Developments & challenges in developing but politically insecure markets  
|       | Speakers: Francisco Blanch, Head of Global Commodities and Derivatives Research  
|       | Bank of America Merrill Lynch*; Stefan Schilbe, Head of Treasury Research, Global Banking and Markets, HSBC Trinkaus & Burkhardt AG; Edward Eyerman, Managing Director, Head of European Leveraged Finance, Fitch Ratings; Deniz Misir, Founder, V22 International Advisory J. S. Co.; Panayiotis Tilliros, Senior Economic Officer, Ministry of Finance (Cyprus)  
| 11:15 | Networking Coffee Break in the Exhibition Lounge |
| 11:45 | **EMEA Financial Market Risk & Opportunity** |
|       | **New Dynamics Affecting Global Capital Markets & Outlook for Debt Capital Markets in Europe** |
|       | • Effect of ECB policy on European debt capital markets  
|       | • The impact of rising US high yield bond and loan default rates on Europe  
|       | • Are financial sponsors constrained by volatile capital market conditions?  
|       | • How European high yield compare against other risk asset classes  
|       | • The regulatory or market developments would accelerate Europe’s transition to capital market union  
|       | Speaker: Edward Eyerman, Managing Director, Head of European Leveraged Finance, Fitch Ratings  
| 11:45 | Implications of Panama Revelations on Corporate Taxation Strategies & Structures |
|       | • Regulatory landscape & current global taxation trends  
|       | • Tax Planning: Is choice of avoid or reduce still viable?  
|       | • Corporate taxation strategies, issues and best practice  
|       | • Preparing for new regulatory initiatives  
|       | **Impact on EMEA Multi-Nationals Regarding Changes to the International Taxation Regime** |
|       | • The impact of new tax and VAT rules  
|       | • Indirect taxation & VAT Information Exchange System  
|       | • Quality transfer pricing documentation  
|       | • The latest MiFID II, IFRS and US GAAP updates  
|       | • Double tax treaties among EMEA countries  
| 12:45 | Networking Lunch in the Exhibition Lounge |

*indicates invited speakers
**14:00**

<table>
<thead>
<tr>
<th>EU Key Markets Analysis</th>
<th>Middle East, Africa &amp; Russia Market Analysis</th>
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<tbody>
<tr>
<td><strong>GERMANY &amp; EU</strong> ECB Monetary Policy</td>
<td><strong>RUSSIA</strong> How to Effectively Expand Business Operations in Russia - Challenges in Organizational, Intercultural, Legal, Tax and Management Reporting and IT-Issues</td>
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<tr>
<td>- Critical assessment of the ECB’s monetary policy</td>
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<td>- German view and response</td>
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<td>- Problems of distribution effects, asset bubbles, and disturbance of the functioning of markets</td>
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<tr>
<td><strong>CYPRUS / GREECE</strong> Economic Prospects for Recovering &amp; Crisis-Hit Economies in the EU</td>
<td><strong>TURKEY</strong> Investment Risks &amp; Opportunities</td>
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<tr>
<td>- Panayiotis Tiliros, Senior Economic Officer, Ministry of Finance - Cyprus, Associated Research Fellow, Center for European and International Affairs - University of Nicosia</td>
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<td>Investing for the Future Given Exceptionally High Levels of Economic Technological, and Social Unpredictability</td>
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<td>- Why the future is increasingly unpredictable</td>
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<td>- Traditionally low risk industries – Are they still so safe?</td>
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<td>- Where future growth is predicted and how secure these predictions may be</td>
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<td>- Creating monetize-able options in the current economic environment</td>
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<td>- Future of due diligence and risk implications for businesses and investors</td>
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<tr>
<td>Invited speaker: Scott Nuttall, Head of Global Capital &amp; Asset Management, KKR Holdings*</td>
<td>Speaker: Deniz Misir, Founder, V22 International Advisory</td>
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**15:30**

**Networking Coffee Break in the Exhibition Lounge**

**Investing in Turbulent Economic Markets | The Role of Alternative Investments in Today’s Institutional Investor Portfolio and Adequately Diversifying/Priming a Portfolio**

- Why economic crisis present exceptional opportunities for strategic investors
- Ways for investors (limited partners) to be involved and Investment time-lines and risks to consider
- Prospects for private equity to provide investors with diversification and enhanced returns in a low yield environment

Confirmed/Invited panelists: Russ Koesterich, Chief Strategist, BlackRock* | Edward Eyerman, MD & Head of European Leveraged Finance, Fitch Ratings | Nishant Nayar, Principal, Capital Markets, Apax Partners* | Richard Howell, Partner, PAI Partners* | Mathieu Chabran, MD & CIO, Tikehau Investment Management*

**Beyond Mature EU Markets: Unlocking Opportunities in the Middle East & Gulf Region**

- Identifying the potential markets for expansion within the Europe, Middle East and Gulf Region
- Taking account of business initiation processes given local protocols
- Engaging and managing key client accounts and business interests
- Long term planning | Inherent political and economic volatility in the EMEA market

Speaker: Lina Al Koutaty, Managing Director, Lunatus

**Prospects for Political and Economic Development Within the EMEA | Plenary Discussion**

- Global and regional outlook on political/economic trends, opportunities, challenges and risks
- Which markets within EMEA are going to be stable, which are expected to be volatile - Emerging regional concerns
- Do opportunities exist after almost a decade of financial crises and austerity?

**17:00**

**Networking Drinks & Private Round-Table Discussions** *(Maximum 10 participants per table | pre-registration is recommended)*

**Round table 1** | **Round table 2** | **Round table 3** | **Round table 4** | **Round table 5** |
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<td>- New US Policy</td>
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<td>- Chinese slow-down</td>
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**18:00**

**End of Day 1 (Canapés & Drinks Networking Reception | Served at discussion tables**

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*(Indicates invited speakers)*
**Detailed Agenda (Main Conference Day 2) Wednesday 4th October | Strategic Overview & Analysis**

<table>
<thead>
<tr>
<th>Time</th>
<th>Session</th>
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</thead>
<tbody>
<tr>
<td>09:00</td>
<td>Chairman’s Opening Address</td>
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| 09:15 | **The EMEA and Global Economy If Oil Remains Between $25-50 to 2020 | Impact on World Markets & Industry Sectors**  
Global asset markets have been fundamentally shaken over the past 12 months due to US election results, the anticipated exit of the UK from the EU and continued depressed oil prices. The fall in oil price specifically has reduced energy equity and bond values and lower inflation expectations and interest rates. Naturally the collapse in oil price has also driven down the value of many currencies linked to global oil and commodity markets in both G10 and Emerging Market economies. From the shocking meltdown in the Russian ruble to the rapid fall in the Canadian dollar or the Norwegian Krona, lower oil prices have rocked global markets. This special keynote session will address the scenario of medium term depressed hydrocarbon pricing and the effects on:  
- Developed and emerging markets  
- Global interest rates and foreign exchange markets  
- Equity and credit markets and major sovereign wealth funds  
- The global commodities markets  
- The global economy winners and losers in the sustained low oil price scenario (by country)  
- Opportunities in thematic investing  
**Speakers:** Olivier Rech, Head of Energy and Climate Research, Beyond Ratings | Luis Colasante, Quantitative Finance & Energy Strategy Expert, Group Energy Manager & Head of Economic Research, Sogefi Group Paris, Savvas Savouri, Chief Economist, Toscafund Asset Management |
| 09:45 | **Successfully Managing a Real Estate Portfolio in the EMEA Region – Investment Risks & Opportunities**  
Speakers: Johnny Dunford, Senior Director, Corporate Real Estate, BNP Paribas (UK) | Jefferey Schuth, International Director, EMEA Corporate Solutions, JLL | Dr. Louise Brooke-Smith, Director, Brooke Smith Planning Consultants | George Chryssikos, CEO, Grivalia Properties REIC* |
| 10:15 | **Effectively Managing Currency Risks Within the EMEA Region by Using a Risk Indicator for Qualified Investors**  
Christoph Müller, Head of Investment Committee, NEST Pension Fund |
| 10:45 | **Financial Technologies and Payments | The Future of Monetary Transactions on Retail Businesses and the Macro-Economy**  
The world of payments is being revolutionised as new transaction solutions such as instant payments, contactless payments, e-wallets and crypto-currencies are fundamentally changing both methods and the location of payments.  
- How digital currency changing the nature of commerce and the adoption of non-cash transactions  
- The implications for banks – New service or a threat to being marginalized?  
- The implications for transaction confidentiality, public concerns, confidence and adoption  
- The organizations best positioned to benefit  
**Inv. speakers/panellists:** Mario Mallia, CEO, Bank of Valletta*, Cristina Cordovez de Villeneuve, Chief Digital Officer, BNP Paribas*, Gaetano Sammut, Head of Trade and Receivables Finance, HSBC Malta*, Douglas Lippoldt, Senior Trade Economist, HSBC Global Research*, Sophie Guibaud, VP European Expansion, Fidor Bank* |
| 11:15 | Networking Coffee Break in the Exhibition Lounge |
| 11:45 | **EMEA Markets, Political Economy, Opportunity & Risks**  
**The Impact of the Middle East Conflict on Business Operations**  
Invited: Omar Farid, SVP & GM, PepsiCo GCC Business*  
**Developing a Financial Strategy Within a Highly Volatile Input Cost Environment**  
Invited: Franky De Smedt, CFO, Tupperware Brands* |
| 12:15 | **New Finance, Reporting & Governance Procedures**  
**Accounting Harmonization - & Latest IFRS and US GAAP Updates**  
- Main principles of the IFRS for international reporting  
- Consolidation of accounts to counter inefficiency and high costs for coexisting different accounting systems  
- Financial crisis effect on accounting convergence  
- First achievements of IFRS adoption in the EU  
**Inv:** Michael Tovey, MD, Group Accounting Policy, UBS* |

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(*Indicates invited speakers,  
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Indicates invited speakers)
Best Practice on Turn-around Management – How to Get Through and Out of the Crisis
Invited: Markus Telosen, Business Development Manager Europe / Leiter Geschäftsentwicklung Europa, Laser Toner Cartridges*

Investing Within Emerging Markets - Case Study Nigeria
- Brief overview of Nigeria’s economic development
- Market entry opportunities, trend predictions and opportunities
Invited: Noah Ekanem Saturday, Executive Secretary, Association of Nigerian Development Finance Institutions*

Strategies for Strengthening Corporate Cash Flow
- The effects of volatile commodity prices and FX rates
- Cash planning and cash consumption
- Enabling customers to allocate cash to invest in major new capital projects
Inv: Tim Hines, Director of Finance, Joy Global*

Impact of Energy Prices on Business Planning and Operations | Adapting the Business Around Oil and Gas Prices
Inv: Declan Guerin, CFO, Marine Division | Rolls-Royce*
The CFOs Role in Driving Business Performance and Delivering Shareholder Value
Inv: Dr. Jens Madrian, Former CFO, RWE Npower*

Networking Lunch in the Exhibition Lounge

13:00

Closing Session & Plenary Panel

Global Economic Investment & Trade Flows – Current and Future Significance of the EMEA Region
- Improving forecasting methodology given economic swings
- Best practices & risk mitigation strategies when engaging in inter-regional trade & business activities
- New challenges to corporate capital & operational risk management
- Priming your business to capture capital flows trends between developed and emerging markets
- How to balance productivity in mature markets with low risk engagement in the emerging markets
Closing speaker: Erik van Dijk, Chief Investment Officer, LMG Emerge (Europe)
& Closing panelists include: Deniz Misir, Founder, V22 International Advisory J. S. Co. (Turkey) | Ida Beerhalter, Co-Head, IOME Family Office* | Olivier Rech, Head of Energy and Climate Research, Beyond Ratings | Panayiotis Tilliros, Senior Economic Officer, Ministry of Finance (Cyprus)

14:00

15:30

Attending Media Closing Comments & Chairman’s Summary Address (End of the 2017 EMEA Economic Forum)

"The difficult politics of Brexit have increased the risks of “a highly disruptive departure with the least costly, most economically attractive versions of Brexit seeming now to be much less likely”.
Stephanie Flanders, Chief market strategist for Europe, JPMorgan Asset Management

“Things in Europe are changing. Before, the populist movement was growing, and now they’re winning.”
Franklin Allen, emeritus Wharton Finance Professor & Executive Director of the Brevan Howard Centre, Imperial College in London

Capture all the information shared during the event, including the parallel streamed sessions that you were unable to attend to keep as a permanent reference and as a tool to assist your colleagues when you get back to the office. Purchase the EMEA 2017 presentation pack while reserving your attendance and save 200 Euro.

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("indicates invited speakers")
At the heart of the EMEA region and a convenient meeting point between the European Union the Middle East, and North Africa, the 2017 EMEA Economic Forum takes place at the Grand Hotel Excelsior in Valletta - Malta. Our aim is to ensure that all delegates are conveniently accommodated within the resort or adjacent hotels so please ensure you book early to make your stay as convenient and productive as possible. Specifically for overseas attendees the summit organizers have secured a limited number of highly sought-after accommodation so please make your attendance reservations to the summit early in order to be included in this allocation.

Hotel / Accommodation Details & Recommendations

To make a hotel/accommodation reservation contact the following (recommended) hotels directly

Recommended Hotel (Event Venue): Grand Hotel Excelsior (5-Star | Valletta | Malta)  
Web: www.excelsior.com.mt / Telephone: +356 21250520 / email: info@excelsior.com.mt

Alternative Hotel Recommendation: The Phoenicia Hotel (5-Star)  
| Telephone: +356 21 225241  
email: concierge@phoeniciamalta.com
Reservation Form for the 2017 EMEA ECONOMIC FORUM

1. Delegate Details
Mr / Mrs... Last Name..........................................
First Name..............................................................
Job Title.................................................................
Department.............................................................
Head of Department ..................................................
Registration Contact..................................................
COMPANY................................................................
Address....................................................................
City...........................................................................
Country.....................................................................
EMAIL (Required).....................................................
Telephone...................................................................
VAT No (EU-Based Companies) .................................

Booking Terms and Conditions
Confirmation of your registration will be sent to you as soon as your complete application form is received by email. Reservations for the conference must be received by the cut off dates for discount offers to apply. Subsequently payment must be received within 5 working days of invoice issue. This booking form constitutes a legally binding contract.

2. Registration Options
(Please tick your choice in the appropriate price box below)

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<th>Reservation Options</th>
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<th>Booked by 22nd September</th>
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<td>Gold Package</td>
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<tr>
<td>- 2-Day Main Conference Forum</td>
<td>3rd &amp; 4th October</td>
<td>- Private Equity, Infrastructure &amp; Real Estate Summit (2nd Oct)</td>
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<td>- Citizenship by Investment Summit (2nd October)</td>
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<td>- Welcome Dinner on the evening of Monday the 2nd of October</td>
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Forums Presentation Data – Including Slides & Audio of Presentations

€300 for attendees
€400 for non-attendees
YES NO
All prices above are subject to VAT and a 45 Euro Registration Fee (for Credit Card Reservations)

3. Booking Code:
If you have been provided a booking code please quote here..........................................................

4. Method of Payment
(Please tick your choice in the appropriate price box below)

☐ DIRECT BANK TRANSFER
An invoice will be prepared and dispatched according to the details specified above upon receipt of the completed and scanned registration form by email. Please note that group bookings will be invoiced together.

☐ PAYPAL | A payment order will be dispatched to the email detailed above

☐ CREDIT CARD (Includes an additional 45 Euro processing fee)
Visa ☐ MasterCard ☐ American Express ☐ Other ☐

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.Expiry. Date .......................... Security Code .... .... ...
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Signature................................................................. Date...........................................

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